	Ratios	Formula (*100)	AY2017	AY2018	AY2019	AY2020	AY2021	Remarks
1	Personnel Expenditure Ratio	Personnel Expenditure Ordinary Income	54.5%	52.4%	52.1%	51.9%	52.3%	
2	Personnel Dependency Ratio	Personnel Expenditure Income from Student Fees	68.2%	66.8%	66.6%	66.9%	68.6%	
3	Education and Research Expenditure Ratio	Education and Research Expenditure Ordinary Income	33. 5%	34.1%	33.3%	35.8%	34.9%	
4	Administrative Expenditure Ratio	Administrative Expenditure Ordinary Income	2.2%	2.5%	3.3%	3. 2%	4.1%	
5	Interest on Payable Debts Ratio	Interest on Payable Debts Ordinary Income	0.1%	0.1%	0.1%	0.0%	0.0%	
6	Ratio of Net Income/Loss for Operating Activities (Ratio of Attributable Balance)	Net Income/Loss for Given Academic Year Prior to <u>Allocations to Capital Funds</u> Income from Operating Activities	9.3%	10.9%	10.7%	9.0%	8.7%	
7	Expenditure-to-Income Ratio for Operating Activities (Rate of Consumption Expenditure)	Operating Activities Expenditure Income from Operating Activities	90. 7%	89.1%	89.3%	91.0%	91.3%	
8	Expenditure-to-Income Ratio after Allocation to Capital Funds (Ratio of Consumption Balance)	Operating Activities Expenditure Income from Operating Activities — Allocations to Capital Funds	100.9%	103.3%	99.3%	100.3%	104.3%	
9	Student Fee Income Ratio	Income from Student Fees Ordinary Income	79.8%	78.4%	78.2%	77.6%	76.2%	
10	Donations Ratio	Donations Income from Operating Activities	1.4%	3. 7%	4.0%	3.8%	4.2%	
11	Ordinary Donation Ratio	Donations in Educational Activity Income and Expenditure Ordinary Income	1.0%	3.3%	3.6%	3.5%	3. 7%	
12	Subsidies Ratio	Subsidies Income from Operating Activitiese	9.5%	9.3%	9.5%	11.4%	11.5%	
13	Ordinary Subsidies Ratio	Subsidies in Educational Activities Income and Expenditure Ordinary Income	9.4%	9.2%	9.5%	11.3%	11.5%	
14	Capital Funds Allocation Ratio	Capital Funds Allocations Income from Operating Activities	10.1%	13. 7%	10.1%	9.3%	12.4%	
15	Depreciation Ratio	Amount of Depreciation Ordinary Expenditure	9.3%	9.2%	9.0%	8.8%	9.1%	
16	Ordinary Net Income/Loss Ratio	Ordinary Net Income/Loss Ordinary Income	9.7%	10.9%	11.3%	9.0%	8.7%	
17	Net Income/Loss Ratio for Educational Activities	Net Income/Loss for Educational Activities Total Income from Educational Activities	9.0%	10.1%	10.4%	8.0%	7.6%	

(Table9) Ratios Pertaining to Operating Activities Income and Expenditure Statement / Ratios Pertaining to Consumption Income and Expenditure Statement (Trust-wide)

[Note]

1 accordance with the Accounting Standards for Incorporated Educational Institutions, please enter ratios for the past five years using the figures from Income from Operating Activitiese and Expenditure Statement and Consumption Income and Expenditure Statement (trust-wide), as well as the formulas in the table.

2 Please enter the data submitted to the Promotion and Mutual Aid Corporation for Private Schools of Japan (PMAC).